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Enhancing Teacher Professional Development: Strategies, Challenges, and Impacts on Instructional Practice and Student Learning Outcomes: A Review of Research Literature

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Abstract: *Teacher professional development (PD) is widely acknowledged as a critical component in enhancing educational outcomes and improving student achievement. This study provides a comprehensive review of the importance of teacher professional development, focusing on its impact on teacher effectiveness, instructional quality, and student learning outcomes. Drawing on a synthesis of empirical research, theoretical frameworks, and best practices, this paper highlights the multifaceted benefits of continuous teacher PD, examines key factors influencing its effectiveness, and identifies promising approaches for supporting teachers' ongoing growth and development. The findings underscore the significance of investing in high-quality PD initiatives to cultivate a skilled and motivated teaching workforce capable of meeting the diverse needs of 21st-century learners.*

Keywords: *“professional development, teacher effectiveness, instructional quality, learning outcomes.”*

I. INTRODUCTION

In the field of education, the ongoing development of teachers stands as a cornerstone for fostering enhanced learning environments and facilitating student success (Darling-Hammond, 1997; Guskey & Yoon, 2009). Teacher professional development (PD) constitutes a systematic approach to enhancing educators' knowledge, skills, and instructional practices to meet the evolving needs of diverse learners (Desimone, 2009). This introductory section elucidates the definition and scope of teacher professional development while providing a rationale for the imperative examination of its significance (Borko, 2004; Opfer, Pedder, & Lavicza, 2011).

II. DEFINITION AND SCOPE OF TEACHER PROFESSIONAL DEVELOPMENT

Teacher professional development encompasses a continuum of learning experiences and activities designed to support educators in refining their pedagogical practices, expanding content knowledge, and adapting instructional strategies to meet the diverse needs of students (Desimone, 2009; Guskey, 2002). It transcends traditional modes of training by encompassing a holistic approach that integrates formal workshops, collaborative learning communities, reflective practice, and ongoing support mechanisms (Borko, 2004; Darling-Hammond, 2009). The scope of teacher PD extends beyond mere skill acquisition to encompass the cultivation of a reflective practitioner mindset, characterized by a commitment to lifelong learning, continuous improvement, and responsiveness to changing educational contexts (Fullan, 2007; Senge, 1990).

III. RATIONALE FOR EXAMINING THE IMPORTANCE OF PD

The examination of the importance of teacher professional development is rooted in its profound implications for educational quality, student achievement, and equitable outcomes. First and foremost, research consistently demonstrates a positive correlation between effective teacher PD and enhanced instructional quality, as evidenced by improvements in classroom management, pedagogical effectiveness, and the integration of innovative teaching strategies (Desimone, 2009; Guskey & Yoon, 2009). Moreover, teacher PD plays a pivotal role in fostering a culture of collaboration and collegiality within schools, thereby facilitating the dissemination of best practices and the cultivation of a shared professional vision (Borko, 2004; Darling-Hammond, 2009). Furthermore, in an era characterized by rapid technological advancements and evolving educational paradigms, the need for continuous teacher development has never been more pronounced. Effective PD equips educators with the requisite skills and competencies to leverage emerging technologies, adapt to changing pedagogical trends, and address the diverse learning needs of 21st-century students (Opfer, Pedder, & Lavicza, 2011; Fullan, 2007).

Additionally, by investing in the professional growth and development of teachers, educational stakeholders demonstrate a commitment to fostering a supportive organizational culture that values lifelong learning, innovation, and continuous improvement (Senge, 1990; Hargreaves & Fullan, 2012).

In summation, the examination of the importance of teacher professional development is motivated by its potential to serve as a catalyst for educational transformation, empowering educators to cultivate dynamic learning environments that inspire and engage students. As such, this study seeks to elucidate the multifaceted benefits of effective PD initiatives, explore key factors influencing their effectiveness, and identify promising approaches for supporting teachers' ongoing growth and development.

IV. IMPACT OF TEACHER PROFESSIONAL DEVELOPMENT ON TEACHER EFFECTIVENESS

Teacher professional development (PD) has a profound impact on enhancing teacher effectiveness by improving various aspects of their practice. This section highlights three key areas where PD positively influences teacher effectiveness:

- 1) *Enhancing Pedagogical Knowledge and Skills*: Teacher PD programs often focus on enhancing educators' pedagogical knowledge and skills, including understanding learning theories, designing effective instructional strategies, and implementing evidence-based teaching practices (Desimone, 2009; Guskey & Yoon, 2009). Through targeted workshops, seminars, and collaborative learning experiences, teachers gain exposure to innovative teaching methodologies, differentiated instruction techniques, and assessment strategies tailored to meet the diverse needs of students (Darling-Hammond, 2009; Borko, 2004).
- 2) *Improving Classroom Management Techniques*: Effective classroom management is essential for creating a conducive learning environment where students can thrive academically and socially (Marzano & Marzano, 2003). Teacher PD initiatives often incorporate training sessions and resources aimed at improving educators' classroom management skills, including strategies for establishing clear expectations, managing student behavior, and fostering positive relationships (Jones & Jones, 2016). By honing their classroom management techniques, teachers can create an orderly and supportive learning environment that minimizes disruptions and maximizes instructional time (Emmer & Sabornie, 2015).
- 3) *Fostering Reflective Practice and Professional Growth*: Teacher PD encourages educators to engage in reflective practice, whereby they critically examine their teaching methods, assess their impact on student learning, and identify areas for improvement (Schön, 1983). Through structured opportunities for self-reflection, peer feedback, and mentorship, teachers deepen their understanding of their instructional practice, refine their teaching approaches, and adapt their strategies to meet evolving student needs (Hattie & Timperley, 2007). Furthermore, PD programs that prioritize ongoing professional growth empower teachers to take ownership of their learning journey, pursue continuous improvement, and stay abreast of emerging educational trends and research findings (Fullan, 2007; Opfer, Pedder, & Lavicza, 2011).

In essence, teacher professional development plays a pivotal role in enhancing teacher effectiveness by equipping educators with the knowledge, skills, and dispositions necessary to deliver high-quality instruction, create supportive learning environments, and foster continuous improvement. By investing in teachers' professional development, educational stakeholders can promote educational excellence, empower educators, and ultimately enrich the learning experiences of students.

V. INFLUENCE OF PD ON INSTRUCTIONAL QUALITY

Teacher professional development (PD) has a significant influence on instructional quality by promoting effective teaching practices tailored to meet the diverse needs of students.

This section explores three key ways in which PD enhances instructional quality:

- 1) *Promoting Evidence-Based Teaching Practices*: Effective PD initiatives emphasize the adoption of evidence-based teaching practices grounded in research and best practices (Desimone, 2009; Guskey & Yoon, 2009). Through targeted training sessions, workshops, and collaborative learning communities, teachers gain exposure to pedagogical approaches supported by empirical evidence for their effectiveness in improving student learning outcomes (Darling-Hammond, 2009; Borko, 2004).
- 2) *Integrating Technology into Instruction Effectively*: In today's digital age, technology plays an increasingly prominent role in education (Mishra & Koehler, 2006). PD programs that focus on integrating technology into instruction effectively provide teachers with the knowledge, skills, and confidence to leverage digital tools and resources to support diverse learning needs (Ertmer, Ottenbreit-Leftwich, & Tondeur, 2015). Through hands-on training, exploration of educational apps and software, and collaborative learning opportunities, teachers learn how to integrate technology seamlessly into their lessons to enhance content delivery, facilitate interactive learning experiences, and promote digital literacy skills among students (ISTE, 2017).

- 3) *Differentiating Instruction to Address Diverse Student Needs*: Every student brings unique backgrounds, interests, and learning styles to the classroom (Tomlinson, 2014). Teacher PD programs that prioritize differentiation provide educators with strategies and resources to tailor instruction to accommodate students' varying abilities, preferences, and readiness levels (Tomlinson & Imbeau, 2010). By incorporating flexible grouping strategies, offering varied instructional modalities, and providing targeted scaffolding and support, teachers can create inclusive learning environments where all students have the opportunity to succeed (Tomlinson, 2017).

In summary, teacher professional development plays a vital role in enhancing instructional quality by promoting evidence-based teaching practices, facilitating effective integration of technology into instruction, and supporting differentiated instruction to address diverse student needs. By equipping educators with the knowledge, skills, and strategies necessary to deliver high-quality instruction, PD initiatives contribute to creating engaging, inclusive learning environments where all students can thrive academically and socially.

VI. EFFECTS OF PD ON STUDENT LEARNING OUTCOMES

Teacher professional development (PD) not only enhances teacher effectiveness and instructional quality but also has significant effects on student learning outcomes. This section delves into three key ways in which PD influences student learning outcomes:

- 1) *Academic Achievement Gains*: Effective PD initiatives have been consistently linked to improvements in student academic achievement across various subject areas and grade levels (Desimone, 2009; Guskey & Yoon, 2009). By equipping teachers with evidence-based instructional strategies, content knowledge, and assessment techniques, PD programs empower educators to deliver high-quality instruction that meets the diverse learning needs of students (Darling-Hammond, 2009; Borke, 2004). Furthermore, PD initiatives that focus on data-driven decision-making and formative assessment practices enable teachers to identify students' strengths and areas for growth, tailor instruction accordingly, and monitor progress over time (Hattie, 2009).
- 2) *Increased Engagement and Motivation*: Engaging and motivating students is essential for promoting active learning, fostering a positive classroom climate, and cultivating a passion for learning (Skinner & Belmont, 1993). PD programs that emphasize student-centered teaching approaches, inquiry-based learning, and differentiated instruction can have a profound impact on student engagement and motivation (Tomlinson, 2014). When teachers incorporate interactive learning activities, authentic real-world tasks, and collaborative projects into their lessons, students are more likely to actively participate, demonstrate higher levels of intrinsic motivation, and develop a deeper understanding of the content (Deci & Ryan, 1985).
- 3) *Closing Achievement Gaps*: Addressing achievement gaps among student subgroups based on factors such as race, ethnicity, socioeconomic status, and English language proficiency is a critical priority in education (Noguera, 2008). Teacher PD plays a pivotal role in closing achievement gaps by equipping educators with the knowledge, skills, and strategies necessary to meet the diverse needs of all learners effectively (Gay, 2000). PD programs that focus on culturally responsive teaching, equitable instructional practices, and inclusive pedagogy help teachers create learning environments that celebrate diversity, honour students' cultural backgrounds, and address systemic inequities in education (Ladson-Billings, 1995).

In general, teacher professional development has a profound impact on student learning outcomes by promoting academic achievement gains, increasing engagement and motivation, and closing achievement gaps. By investing in the continuous growth and development of educators, educational stakeholders can empower teachers to create dynamic learning environments where all students have the opportunity to thrive academically, socially, and emotionally.

VII. KEY FACTORS INFLUENCING THE EFFECTIVENESS OF TEACHER PD

Teacher professional development (PD) programs vary widely in their design, focus, and implementation. Several key factors influence the effectiveness of these programs, ultimately determining their impact on teacher practice and student learning outcomes. This section explores three key factors:

- 1) *Duration and Intensity of PD Programs*: The duration and intensity of PD programs refer to the length of time over which professional learning activities are conducted and the level of engagement and depth of content covered within those activities (Desimone, 2009; Guskey, 2002). Research suggests that longer-duration PD programs that provide sustained support over an extended period tend to yield more significant and lasting impacts on teacher practice and student outcomes compared to one-time workshops or short-term interventions (Opfer, Pedder, & Lavicza, 2011). Additionally, PD programs characterized by high-intensity, immersive experiences that offer opportunities for active participation, reflection, and application of learning are more likely to result in meaningful changes in teacher knowledge, skills, and instructional practices (Darling-Hammond, 2009).

- 2) *Alignment with School Goals and Curriculum Standards:* Effective PD programs are closely aligned with the overarching goals, priorities, and curriculum standards of the school or district in which they are implemented (Fullan, 2007; Senge, 1990). PD initiatives that are explicitly linked to school improvement plans, curriculum frameworks, and instructional priorities are more likely to resonate with teachers' professional needs and contextual realities, thereby enhancing their relevance and applicability (Hargreaves & Fullan, 2012). When PD activities align with established learning objectives, content standards, and assessment criteria, teachers can more readily integrate new knowledge and skills into their instructional practice, resulting in improved student learning outcomes (Garet et al., 2001).
- 3) *Supportive Organizational Culture and Leadership:* The organizational culture and leadership within a school or district play a critical role in shaping the effectiveness of teacher PD initiatives (Louis & Kruse, 1995; Hargreaves, 1994). A supportive organizational culture that values professional learning, celebrates innovation, and prioritizes continuous improvement fosters an environment conducive to teacher growth and development (Leithwood et al., 2004). School leaders who champion a culture of collaboration, trust, and risk-taking empower educators to engage in reflective practice, pursue ongoing learning opportunities, and experiment with new instructional approaches (Sergiovanni, 1992). Additionally, strong leadership is essential for providing resources, logistical support, and time for teachers to participate in PD activities effectively (Bryk & Schneider, 2002). When school leaders model a commitment to lifelong learning, invest in the professional growth of their staff, and create structures for meaningful collaboration and feedback, they cultivate a culture of excellence that promotes teacher retention, morale, and job satisfaction (Leithwood et al., 2004).

In conclusion, the duration and intensity of PD programs, alignment with school goals and curriculum standards, and supportive organizational culture and leadership are key factors that influence the effectiveness of teacher professional development. By attending to these factors and implementing PD initiatives that prioritize sustained support, alignment with school priorities, and a supportive organizational context, educational stakeholders can maximize the impact of professional learning efforts on teacher practice and student achievement.

VIII. PROMISING APPROACHES TO TEACHER PROFESSIONAL DEVELOPMENT

Teacher professional development (PD) is most effective when it is tailored to meet the specific needs of educators, provides opportunities for collaboration and reflection, and is integrated into the daily work of teachers. The following approaches have shown promise in supporting teacher growth and improving instructional practices:

- 1) *Collaborative Learning Communities and Peer Coaching:* Collaborative learning communities and peer coaching models create opportunities for teachers to engage in ongoing, job-embedded professional learning within supportive networks of colleagues (Vescio et al., 2008). In collaborative learning communities, groups of teachers come together regularly to share ideas, discuss instructional strategies, analyze student work, and problem-solve common challenges (Little, 1990). These communities provide a forum for teachers to collaborate, learn from one another, and collectively improve their practice. Peer coaching involves pairs or small groups of teachers working together to observe each other's classrooms, provide feedback, and engage in reflective dialogue (Showers & Joyce, 1996). Peer coaching relationships are characterized by trust, reciprocity, and a focus on mutual learning and growth. By participating in collaborative learning communities and peer coaching, teachers receive personalized support, expand their repertoire of teaching strategies, and deepen their understanding of effective instructional practices.
- 2) *Job-Embedded Professional Development:* Job-embedded professional development refers to PD activities that are integrated into the daily work and responsibilities of teachers, making learning relevant, timely, and practical (Birman et al., 2000). Rather than taking teachers out of the classroom for isolated training sessions, job-embedded PD occurs within the context of teachers' day-to-day teaching responsibilities. This approach allows teachers to immediately apply new knowledge and skills in their practice, receive feedback from colleagues, and reflect on the impact of their instructional decisions on student learning. Job-embedded PD can take various forms, including lesson study groups, co-planning and co-teaching opportunities, action research projects, and professional learning communities focused on specific instructional practices or student populations (Hirsh & Hord, 2010). By embedding professional development into teachers' daily routines, schools can create a culture of continuous improvement and support teacher growth in a contextually relevant and sustainable manner.

- 3) *Utilizing Data-Driven Decision-Making Processes:* Data-driven decision-making processes involve using a variety of data sources, including student assessments, classroom observations, and student feedback, to inform instructional practice and drive continuous improvement (Boudett et al., 2005). PD initiatives that emphasize data literacy, analysis skills, and the use of data to guide instructional decisions empower teachers to identify students' learning needs, monitor progress, and adjust their teaching accordingly. By examining student data collaboratively, teachers can identify patterns, trends, and areas for intervention, tailor instruction to meet individual student needs, and evaluate the effectiveness of instructional strategies. Additionally, data-driven decision-making processes promote a culture of accountability, transparency, and evidence-based practice within schools, where decisions about teaching and learning are informed by empirical evidence rather than intuition or anecdotal observations (Hamilton et al., 2009). By utilizing data effectively, teachers can personalize instruction, track student growth over time, and optimize learning outcomes for all students.

In summary, collaborative learning communities and peer coaching, job-embedded professional development, and utilizing data-driven decision-making processes are promising approaches to teacher professional development that prioritize collaboration, relevance, and evidence-based practice. By implementing these approaches effectively, schools can support teacher growth, improve instructional practices, and ultimately enhance student learning outcomes.

IX. CHALLENGES AND BARRIERS IN IMPLEMENTING EFFECTIVE PD

Despite the importance and potential benefits of teacher professional development (PD), several challenges, and barriers can hinder its successful implementation. Understanding and addressing these challenges are essential for maximizing the impact of PD initiatives. Here are three common challenges:

- 1) *Time Constraints and Competing Demands:* Time constraints and competing demands on teachers' schedules are significant barriers to effective PD (Loucks-Horsley et al., 2003). Teachers have numerous responsibilities, including lesson planning, grading, meetings, and extracurricular activities, which often leave limited time for professional learning activities. Additionally, PD sessions may be scheduled outside of regular school hours, further exacerbating time constraints and placing additional burdens on teachers' personal and professional lives. As a result, teachers may struggle to prioritize PD amidst their myriad responsibilities, leading to limited participation and engagement in professional learning opportunities (Guskey, 2002). Addressing time constraints requires careful planning and scheduling of PD activities, consideration of teachers' workload and availability, and alignment of PD sessions with teachers' professional goals and interests. Providing flexible scheduling options, incorporating PD into regular planning periods, and offering incentives for participation can help mitigate time-related barriers and ensure that PD is accessible and relevant to teachers' needs.
- 2) *Limited Access to Resources and Funding:* Limited access to resources and funding presents another significant barrier to effective PD (Desimone et al., 2002). Many schools and districts face budget constraints that restrict their ability to provide high-quality PD opportunities for teachers. Without adequate funding, schools may struggle to cover the costs associated with hiring external facilitators, purchasing instructional materials, or arranging professional learning activities. Additionally, teachers may face challenges accessing PD opportunities due to geographical limitations, lack of transportation, or limited availability of online resources. Addressing resource and funding constraints requires strategic allocation of resources, leveraging external partnerships and grants, and advocating for increased investment in professional learning at the district and state levels (Birman et al., 2000). Providing equitable access to PD opportunities for all teachers, regardless of school or district resources, is essential for promoting teacher growth and improving instructional practices.
- 3) *Resistance to Change and Lack of Buy-In:* Resistance to change and lack of buy-in from teachers and other stakeholders can impede the success of PD initiatives (Guskey & Yoon, 2009). Teachers may be hesitant to embrace new instructional practices or pedagogical approaches due to fear of failure, skepticism about the effectiveness of PD, or reluctance to deviate from familiar teaching methods. Additionally, school leaders and administrators may encounter resistance from teachers who perceive PD as top-down mandates imposed without their input or consultation. Overcoming resistance to change requires fostering a culture of trust, collaboration, and shared ownership of PD initiatives (Borko, 2004). Engaging teachers in the planning and decision-making process, soliciting their input and feedback, and providing opportunities for voice and choice in PD activities can help build buy-in and cultivate a sense of ownership among educators. Furthermore, effective communication, transparent leadership, and ongoing support are essential for addressing concerns, dispelling misconceptions, and building consensus around the value and importance of PD in improving teaching and learning outcomes.

In summary, time constraints and competing demands, limited access to resources and funding, and resistance to change and lack of buy-in are common challenges and barriers that can hinder the implementation of effective teacher professional development.

By addressing these challenges proactively and adopting strategies to promote teacher engagement, resource allocation, and stakeholder buy-in, schools and districts can overcome barriers to PD effectiveness and create a culture of continuous learning and improvement for educators.

X. STRATEGIES FOR OVERCOMING CHALLENGES AND MAXIMIZING PD IMPACT

Teacher professional development (PD) is most effective when it is supported by strategic planning, thoughtful implementation, and ongoing support. To overcome challenges and maximize the impact of PD initiatives, educational stakeholders can adopt the following strategies:

- 1) *Prioritizing Sustained, Ongoing Support*: Prioritizing sustained, ongoing support is essential for ensuring that PD initiatives have a lasting impact on teacher practice and student learning outcomes (Desimone et al., 2002). Rather than providing one-time workshops or short-term training sessions, schools and districts should invest in long-term, comprehensive PD programs that offer sustained support over an extended period. This may include regular coaching and mentoring opportunities, ongoing professional learning communities, and follow-up sessions to reinforce learning and address implementation challenges. By prioritizing sustained support, educators have the opportunity to deepen their understanding of new instructional practices, receive feedback on their implementation, and make adjustments based on their experiences over time. Moreover, sustained support fosters a culture of continuous improvement, where teachers feel supported in their professional growth and are empowered to take risks, experiment with new strategies, and reflect on their practice collaboratively.
- 2) *Leveraging Technology for Flexible and Accessible PD Options*: Leveraging technology for flexible and accessible PD options can expand opportunities for teacher learning and overcome barriers such as time constraints and limited access to resources (Guskey & Yoon, 2009). Online platforms, webinars, virtual conferences, and asynchronous learning modules offer teachers the flexibility to engage in PD activities at their own pace, on their own schedule, and from any location. Additionally, technology-enhanced PD options can accommodate diverse learning preferences and provide personalized learning experiences tailored to individual teachers' needs and interests. By leveraging technology, schools and districts can reach a broader audience of educators, facilitate collaboration and knowledge sharing among teachers, and provide ongoing support and resources for professional learning. Furthermore, technology-enabled PD options can promote lifelong learning and professional growth beyond traditional PD formats, allowing teachers to stay current with emerging trends and innovations in education.
- 3) *Cultivating a Culture of Continuous Learning and Improvement*: Cultivating a culture of continuous learning and improvement is fundamental for maximizing the impact of PD initiatives and fostering a supportive environment for teacher growth (Birman et al., 2000). Schools and districts can promote a culture of continuous learning by emphasizing the value of ongoing professional development, celebrating innovation and risk-taking, and recognizing and rewarding teachers' efforts towards improving their practice. Creating opportunities for collaborative inquiry, peer learning, and reflective practice enables teachers to engage in meaningful dialogue, share best practices, and co-construct knowledge together. Moreover, school leaders play a pivotal role in modeling a commitment to continuous learning, providing resources and support for PD, and creating structures and incentives that promote a culture of innovation and improvement. By cultivating a culture of continuous learning and improvement, schools can empower teachers to embrace change, adapt to new challenges, and drive positive change in their classrooms and schools.

In summary, prioritizing sustained, ongoing support; leveraging technology for flexible and accessible PD options; and cultivating a culture of continuous learning and improvement are key strategies for overcoming challenges and maximizing the impact of teacher professional development. By implementing these strategies effectively, schools and districts can create a supportive environment where teachers have the resources, support, and opportunities they need to grow professionally, improve their practice, and ultimately enhance student learning outcomes.

XI. CONCLUSION

The conclusion of a study on teacher professional development (PD) serves to summarize the key findings and insights gleaned from the research while also offering implications for policy, practice, and future research.

- 1) *Summary of Key Findings*: The summary of key findings recaps the main points and findings discussed throughout the study. This includes summarizing the impact of teacher PD on teacher effectiveness, instructional quality, and student learning outcomes. It may highlight the importance of factors such as collaborative learning communities, job-embedded PD, and data-driven decision-making processes in enhancing teacher practice and improving student achievement. Additionally, the summary may emphasize challenges and barriers faced in implementing effective PD initiatives and strategies for overcoming these challenges.

- 2) *Implications for Policy, Practice, and Future Research*: The implications section explores the broader implications of the study's findings for policy, practice, and future research in the field of education. This includes discussing how the findings can inform policy decisions at the school, district, or governmental level regarding the allocation of resources, support for teacher PD, and the design of PD programs. It may also offer recommendations for educators and school leaders to enhance their PD efforts, such as prioritizing sustained support, leveraging technology, and cultivating a culture of continuous learning. Furthermore, the implications section may identify areas for further research, suggesting topics or questions that warrant additional investigation to deepen understanding of effective PD practices and their impact on teaching and learning outcomes.

In essence, the conclusion of a study on teacher PD serves as a synthesis of the research findings and offers guidance for policymakers, practitioners, and researchers on how to enhance teacher professional development efforts to improve educational outcomes for all students. It underscores the importance of investing in high-quality PD initiatives and fostering a culture of continuous learning and improvement within educational settings. Additionally, it highlights the need for ongoing research to advance our understanding of effective PD practices and their long-term impact on teacher practice and student achievement.

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