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# Finding an Optimal Solution of an Assignment Problem by Improved Zero Suffix Method

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**Abstract:** In this paper improved Zero Suffix Method is applied for finding an optimal solution for assignment problem. This method requires least iterations to reach optimality, compared to the existing methods available in the literature. Here numerical examples are solved to check the validity of the proposed method.

**Keywords:** Assignment Problem, Optimal Solution, Operation Research Problem, Cost minimization Assignment problem, improved Zero suffix method.

## I. INTRODUCTION

The assignment problem is one of the earliest applications and is a special case of Operation Research problem, which deals with available sales-force to different regions: vehicles to routes; products to factories; contracts to bidders; machines to jobs; development engineering to several construction sites and so on. Since all supplies, demands, and bounds on variables are integral, the assignment problem relies on a nice property of transportation problems that the optimal solution will be entirely integral. As you will see, the goal of the objective of the assignment problem (unlike transportation problems) may not have anything to do at all with moving anything. Generally the management makes assignment on a one-to-one basis in such a manner that the group maximizes the revenue from the sales; the vehicles are deployed to various routes in such a way that the assignment cost is minimum and so on. Applications of assignment problems are varied in the real world. Certainly it can be useful for the classic task of assigning employees to tasks or machines to production jobs, but its uses are more widespread. It could be used to assign fleets of aircrafts to particular trips, or assigning school buses to routes, or networking computer. In rare cases, it can even be used to determine marriage partners. A considerable number of methods have been so far presented for assignment problem in which the Hungarian method is more convenient method among them. Different methods have been presented for transportation problem and various articles have been published on the subject. Many of the authors (1) – (3) have done the transportation problems in different methods. Pandian and Natarajan (4) proposed new method for finding an optimal solution directly for method respectively. The more for less method to distribution related problems was established by (7).

By a complete assignment for a cost matrix  $n \times n$ , we mean an assignment plan containing exactly  $n$  assigned independent zeros, one in each row and one in each column. The main concept of assignment plan is optimal if optimizes the total cost or effectiveness of doing all the jobs.

Hence we applied new method named improved zero suffix method, which is different from the preceding methods to apply in the assignment problems.

## II. IMPROVED ZERO SUFFIX METHOD

The working rule of finding the optimal solution is as follows:

- 1) *Step 1:* Construct the assignment problem.
- 2) *Step 2:* Subtract each row entries of the assignment table from the row minimum element.
- 3) *Step 3:* Subtract each column entries of the assignment table from the column minimum element.
- 4) *Step 4:* In the reduced cost matrix there will be at least one zero in each row and column, and then find the suffix value of all the zeros in the reduced cost matrix by following simplification, the suffix value is denoted by  $S$ .

$$S = \frac{\text{Sum of non zero costs in the } i\text{th row and } i\text{th column}}{\text{No of zeros in the } i\text{th row and } i\text{th column}}$$

- 5) *Step 5:* Choose the maximum of  $S$ , if it has one maximum value then assign that task to the person and if it has more than one maximum value then also assign the tasks to their respective persons (if the zeros don't lie in the same column or row).

And if the zeros lie in the same row or column then assign the job to that person whose cost is minimum.

Now create a new assignment table by deleting that row & column which has been assigned.

6) Step 6: Repeat step 2 to step 3 until all the tasks has not been assigned to the persons.

A. Examples

1) Consider the following cost minimization assignment problem

	J <sub>1</sub>	J <sub>2</sub>	J <sub>3</sub>	J <sub>4</sub>
B <sub>1</sub>	15	11	13	15
B <sub>2</sub>	17	12	12	13
B <sub>3</sub>	14	15	10	14
B <sub>4</sub>	16	18	11	17

Solution: On applying row minimum operation we get

	J <sub>1</sub>	J <sub>2</sub>	J <sub>3</sub>	J <sub>4</sub>
B <sub>1</sub>	4	0	2	4
B <sub>2</sub>	5	0	0	1
B <sub>3</sub>	4	5	0	4
B <sub>4</sub>	5	7	0	6

Again on applying column minimum operation we get

	J <sub>1</sub>	J <sub>2</sub>	J <sub>3</sub>	J <sub>4</sub>
B <sub>1</sub>	0	0	2	3
B <sub>2</sub>	1	0	0	0
B <sub>3</sub>	0	5	0	3
B <sub>4</sub>	1	7	0	5

Now find the suffix value of each element whose value is zero & write the suffix value within the bracket ( ). The suffix value is calculated by using the formula

$$S = \frac{\text{Sum of non zero cost s in the } i\text{th row and } j\text{th column}}{\text{No of zeros in the } i\text{th row and } j\text{th column}}$$

	J <sub>1</sub>	J <sub>2</sub>	J <sub>3</sub>	J <sub>4</sub>
		D1	D2	D3
B <sub>1</sub>	0	(2.3)	0	(5.6)
B <sub>2</sub>	1	0 (3.25)	0 (0.6)	0 (4)
B <sub>3</sub>	0 (3.3)	5	0 (2.5)	3
B <sub>4</sub>	1	7	0 (5)	5

From all of the above suffix, 5.6 is the maximum so assign the job J<sub>2</sub> to the person B<sub>1</sub>

Next delete the 1<sup>st</sup> row and 2<sup>nd</sup> column from the above table and apply the same process.

	J <sub>1</sub>	J <sub>3</sub>	J <sub>4</sub>
B <sub>2</sub>	1	0(0.25)	0(4.5)
B <sub>3</sub>	0(2.5)	0(0.75)	3
B <sub>4</sub>	1	0(2)	5

From all of the above suffix, 4.5 is the maximum so assign the job J<sub>4</sub> to the person B<sub>2</sub>

Next delete the 2<sup>nd</sup> row and 4<sup>th</sup> column from the above table and apply the same process.

	J <sub>1</sub>	J <sub>3</sub>
B <sub>3</sub>	0(0.5)	0(0)
B <sub>4</sub>	1	0(0.5)

From the above table, it is clear that the job J<sub>1</sub> should be assigned to the person B<sub>3</sub> and the job J<sub>3</sub> should be assigned to the person B<sub>4</sub>. Finally the assignments are as follows B<sub>1</sub>- J<sub>2</sub>, B<sub>2</sub> - J<sub>4</sub>, B<sub>3</sub> - J<sub>1</sub>, B<sub>4</sub> - J<sub>3</sub>

& the minimum assignment cost = Rs (11 + 13 + 14 + 11)  
= Rs 49

2) Consider the following travelling salesman problem

O1	∞	30	0	24
O2	1	∞	10	0
O3	50	0	∞	28
O4	4	4	0	∞

Solution: On applying row minimum operation we get

	D <sub>1</sub>	D <sub>2</sub>	D <sub>3</sub>	D <sub>4</sub>
O <sub>1</sub>	∞	30	0	24
O <sub>2</sub>	0	∞	10	0
O <sub>3</sub>	49	0	∞	28
O <sub>4</sub>	3	4	0	∞

Again on applying column minimum operation we get

	D <sub>1</sub>	D <sub>2</sub>	D <sub>3</sub>	D <sub>4</sub>
O <sub>1</sub>	∞	46	16	40
O <sub>2</sub>	41	∞	50	40
O <sub>3</sub>	82	32	∞	60
O <sub>4</sub>	40	40	36	∞

Now find out the suffix value of each element whose value is zero & write the suffix value within the bracket ( ). The suffix value is calculated by using the formula

$$S = \frac{\text{Sum of non zero cost s in the } i\text{th row and } j\text{th column}}{\text{No of zeros in the } i\text{th row and } j\text{th column}}$$

	D <sub>1</sub>	D <sub>2</sub>	D <sub>3</sub>	D <sub>4</sub>
O <sub>1</sub>	∞	30	0(32)	24
O <sub>2</sub>	0(53)	∞	10	0(41)
O <sub>3</sub>	49	0(111)	∞	28
O <sub>4</sub>	3	4	36(8.5)	∞

From all of the above suffix, 111 is maximum, so assign the origin O<sub>3</sub> to the Destination D<sub>2</sub>. Next delete the 3<sup>rd</sup> row and 2<sup>nd</sup> column from above table and repeat the same process

	D <sub>1</sub>	D <sub>3</sub>	D <sub>4</sub>
O <sub>1</sub>	∞	0(17)	24
O <sub>2</sub>	0(13.5)	10	0(12)
O <sub>4</sub>	3	0(6.5)	∞

Now find out the suffix value of each element whose value is zero

	D <sub>1</sub>	D <sub>3</sub>	D <sub>4</sub>
O <sub>1</sub>	∞	0	24
O <sub>2</sub>	0	10	0
O <sub>4</sub>	3	0	∞

From all of the above suffix, 17 is maximum, so assign the origin O<sub>1</sub> to the Destination D<sub>3</sub>  
Next delete the 1<sup>st</sup> row and 3<sup>rd</sup> column from above table and repeat the same process

	D <sub>1</sub>	D <sub>4</sub>
O <sub>2</sub>	∞	0(28)
O <sub>4</sub>	0(28)	28

From the above table it is clear that O<sub>2</sub> – D<sub>4</sub>, O<sub>4</sub> – D<sub>1</sub>  
The optimum assignment is O<sub>1</sub> – D<sub>3</sub>, O<sub>2</sub> – D<sub>4</sub>, O<sub>3</sub> – D<sub>2</sub>, O<sub>4</sub> – D<sub>1</sub>  
& the minimum cost = Rs (16 + 40 + 32 + 40)  
= Rs 128

### III. CONCLUSION

The proposed algorithm carries systematic procedure, and very easy to understand. From this paper, it can be concluded that Improved zero suffix Method provides an optimal solution in fewer iterations, for the assignment problems. As this method consumes less time and is very easy to understand and apply, so it will be very helpful for decision makers.

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### I. DEFINITION

The transportation problem is a special type of linear programming problem, where the objective is to minimize the cost of distributing a product from a number of sources to a number of destinations.

The general mathematical model may be given as follows

If  $x_{ij}$  ( $\geq 0$ ) is the number of units shipped from  $i$ th source to  $j$ th destination, then equivalent LPP model will be

$$\text{Minimize } Z = \sum_{i=1}^m \sum_{j=1}^n c_{ij}x_{ij}$$

Subject to

$$\sum_{j=1}^n x_{ij} \leq a_i \text{ For } i = 1, 2, \dots, m \text{ (supply)}$$

$$\sum_{i=1}^m x_{ij} \leq b_j \text{ For } j = 1, 2, \dots, n \text{ (demand)}$$

$$x_{ij} \geq 0$$

For a feasible solution to exist, it is necessary that total capacity equals total to the requirements. If  $\sum_{i=1}^m a_i = \sum_{j=1}^n b_j$  i.e. If total supply = total demand then it is a balanced transportation problem otherwise it is called unbalanced Transportation problem. There will be  $(m + n - 1)$  basic independent variables out of  $(m \times n)$  variables

What are the understanding assumptions?

- 1) Only a single type of commodity is being shipped from an origin to a destination.
- 2) Total supply is equal to the demand.
- 3)  $\sum_{i=1}^m a_i = \sum_{j=1}^n b_j$ ,  $a_i$  (Supply) and  $b_j$  (demand) are all positive integers.
- 4) The unit transportation cost of the item from all sources to destinations is certainly and preciously known.
- 5) The objective is to minimize the total cost.

### II. NORTH WEST CORNER RULE

- 1) *Example 1:* The ICARE Company has three plants located throughout a state with production capacity 50, 75 and 25 gallons. Each day the firm must furnish its four retail shops  $R_1, R_2, R_3,$  &  $R_4$  with at least 20, 20, 50, and 60 gallons respectively. The transportation costs (in Rs.) are given below.

Company	Retail				Supply
	R1	R2	R3	R4	
P1	3	5	7	6	50
P2	2	5	8	2	75
P3	3	6	9	2	25
Demand	20	20	50	60	

The economic problem is to distribute the available product to different retail shops in such a way so that the total transportation cost is minimum?

- 2) *Solution:* Starting from the North West corner, we allocate min (50, 20) to  $P_1, R_1$  i.e., 20 unit to cell  $P_1, R_1$ . The demand for the first column is satisfied. The allocation is shown in the following table.

Table 1

Company	Retail				Supply
	R1	R2	R3	R4	
P1	3 2	5 2	7 1	6	50
P2	2	5	8 4	2 3	75
P3	3	6	9	2 2	25
Demand	20	20	50	60	

Now we move horizontally to the second column in the first row and allocate 20 units to cell  $P_1, R_2$ . The demand for the second column is also satisfied.

Proceeding in this way, we observe that  $P_1R_3 = 10$ ,  $P_2R_4 = 35$ ,  $P_3R_4 = 25$ . The resulting feasible solution is shown in the following table.

Here, number of retail shops ( $n$ ) = 4, and

Number of plants ( $m$ ) = 3. Number of basic variables =  $m + n - 1 = 3 + 4 - 1 = 6$ .

**A. Initial Basic Feasible Solution**

The initial basic feasible solution is  $x_{11} = 20$ ,  $x_{12}=5$ ,  $x_{13}=20$ ,  $x_{23}=40$ ,  $x_{24}=35$ ,  $x_{34}=25$  and minimum cost of transportation= $20 \times 3 + 10 \times 7 + 40 \times 8 + 35 \times 2 + 25 \times 2 = 670$

**III. MATRIX MINIMUM METHOD**

Example 2: Consider the transportation problem presented in the following table:

Factory	Retail shop				Supply
	1	2	3	4	
1	3	5	7	6	50
2	2	5	8	2	75
3	3	6	9	2	25
Demand	20	20	50	60	

Solution

Factory	Retail shop				Supply
	1	2	3	4	
1	3	5	7	6	50
2	2	5	8	2	75
3	3	6	9	2	25
Demand	20	20	50	60	

Number of basic variables =  $m + n - 1 = 3 + 4 - 1 = 6$ .

**A. Initial Basic Feasible Solution**

The initial basic feasible solution is  $X_{12}=20$ ,  $X_{13}=30$ ,  $X_{21}=20$ ,  $X_{24}=55$ ,  $X_{233}=20$ ,  $X_{34}=5$  and minimum cost of transportation= $20 \times 2 + 20 \times 5 + 30 \times 7 + 55 \times 2 + 20 \times 9 + 5 \times 2 = 650$

**B. Vogel Approximation Method (VAM)**

The Vogel approximation (Unit penalty) method is an iterative procedure for computing a basic feasible solution of a transportation problem. This method is preferred over the two methods discussed in the previous sections, because the initial basic feasible solution obtained by this method is either optimal or very close to the optimal solution.

Example 3: Obtain an Initial BFS to the following Transportation problem using VAM method?

Origin	Destination				Supply
	1	2	3	4	
1	20	22	17	4	120
2	24	37	9	7	70
3	32	37	20	15	50
Demand	60	40	30	110	240

Solution: Since  $\sum_{i=1}^4 ai = \sum_{j=1}^3 bj$ , the given problem is balanced TP., Therefore there exists a feasible solution.

- 1) *Step 1:* Select the lowest and next to lowest cost for each row and each column, then the difference between them for each row and column displayed them with in first bracket against respective rows and columns. Here all the differences have been shown within first compartment. Maximum difference is 15 which is occurs at the second column. Allocate min (40, 120) in the minimum cost cell (1,2).
- 2) *Step 2:* Applying the same techniques we obtained the initial BFS. Where all capacities and demand have been exhausted

Table Initial basic

Destination											
Origin	1	2	3	4	Supply	Penalty					
1	20	22	17	4	123	13	13	-	-	-	-
2	24	37	9	7	70	2	2	2	17	24	24
3	32	37	20	15	50	5	5	5	17	32	-
Demand	60	40	30	110	240						
Penalty	4	15	8	3							
	4	-	8	3							
	8	-	11	8							
	8	-	-	8							
	8	-	-	-							
	24	-	-	-							

*C. Feasible solution*

The initial basic feasible solution is  $X_{12}=40, X_{14}=40, X_{21}=10, X_{23}=30, X_{24}=30, X_{31}=50$ . and minimum cost of transportation =  $22 \times 40 + 4 \times 80 + 24 \times 10 + 9 \times 30 + 7 \times 30 + 32 \times 50 = 3520$ .

*D. Optimality Test for Transportation Problem*

There are basically two methods

- a) Modified Distribution Method (MODI)
- b) Stepping Stone Method.

*E. Modified Distribution Method (MODI)*

The modified distribution method, also known as MODI method or  $(u - v)$  method provides a minimum cost solution to the transportation problem. In the stepping stone method, we have to draw as many closed paths as equal to the unoccupied cells for their evaluation. To the contrary, in MODI method, only closed path for the unoccupied cell with highest opportunity cost is drawn.

Steps

- 1) Determine an initial basic feasible solution using any one of the three methods given below:
  - a) North West Corner Rule
  - b) Matrix Minimum Method
  - c) Vogel Approximation Method
- 2) Determine the values of dual variables,  $u_i$  and  $v_j$ , using  $u_i + v_j = c_{ij}$
- 3) Compute the opportunity cost using  $\Delta_{ij} = c_{ij} - (u_i + v_j)$ .
- 4) Check the sign of each opportunity cost.
  - a) If the opportunity costs of all the unoccupied cells are either positive or zero, the given solution is the optimal solution. On the other hand,
  - b) If one or more unoccupied cell has negative opportunity cost, the given solution is not an optimal solution and further savings in transportation cost are possible.
- 5) Select the unoccupied cell with the smallest negative opportunity cost as the cell to be included in the next solution.





- 6) Draw a closed path or loop for the unoccupied cell selected in the previous step. Please note the right angle turn in this path is permitted only at occupied cells and at the original unoccupied cell.
- 7) Assign alternate plus and minus signs at the unoccupied cells on the corner points of the closed path with a plus sign at the cell being evaluated.
- 8) Determine the maximum number of units that should be shipped to this unoccupied cell. The smallest value with a negative position on the closed path indicates the number of units that can be shipped to the entering cell. Now, add this quantity to all the cells on the corner points of the closed path marked with plus signs, and subtract it from those cells marked with closed path marked with plus signs, and subtract it from those cells marked with minus signs. In this way, an unoccupied cell becomes an occupied cell.
- 9) Repeat the whole procedure until an optimal solution is obtained.



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